

THE TRES AMIGAS SUPERSTATION PROJECT

Discussion Materials – November 2009

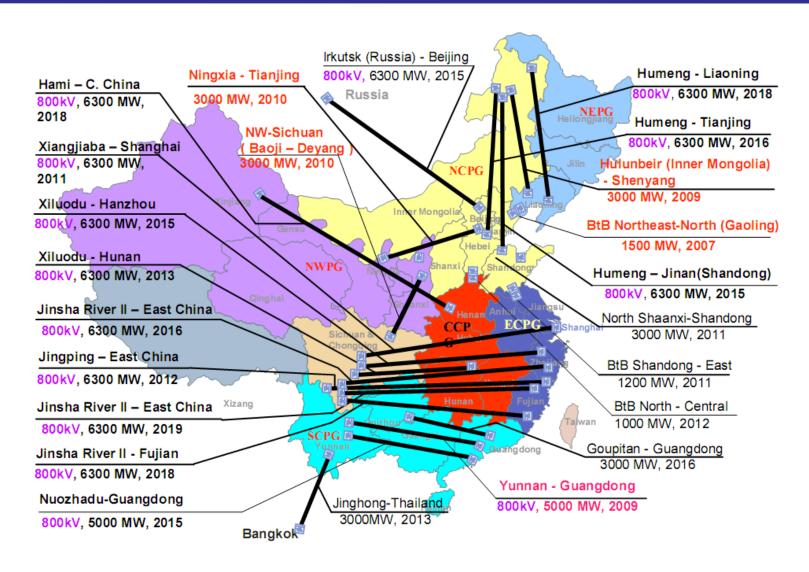


GLOBAL TRANSMISSION DEVELOPMENT

1

China: Current National Grid Plan





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Europe: Extended Grid Plan

Vision of ABB

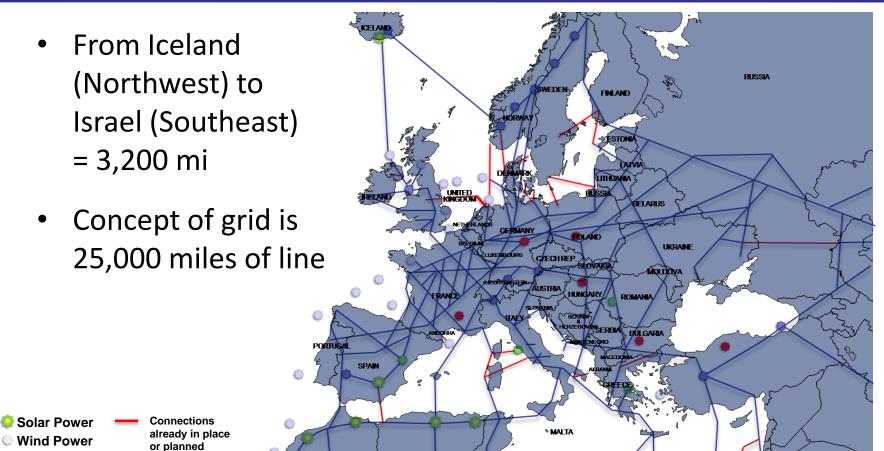
and DLR

Geothermal

Hydro

Biomass



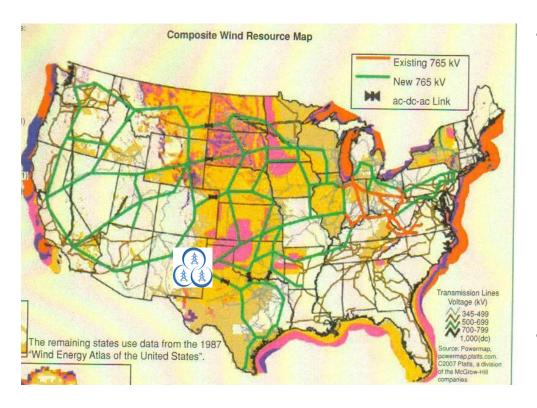


The new high-voltage network would range from the Sahara to the polar cap. The concept calls for main lines that are 40,000 kilometers long. And parts of it already exist.

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U.S.: National Grid Concept





- Concept of DOE

 National Renewable
 Energy Laboratory
 and American
 Electric Power
 Company
- D.C and 765 KV AC lines

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WHY IS TRES AMIGAS A SUPERSTATION?

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Why Is Tres Amigas a SuperStation?



Tres Amigas will:

- Connect the three U.S. asynchronous power grids through a DC Hub that can regulate the direction and level of power flows between the grids, thereby improving the efficiency of the transmission systems in all regions
- Provide economic incentives to further drive the growth of the nation's transmission grid by expanding opportunities for efficient transactions across currently inaccessible market regions
- Optimize the value of existing AC infrastructure by utilizing state of the art technology
- Provide reliable and cost effective transmission services consistent with NERC standards and regional reliability requirements

Tres Amigas Will Present Significant Opportunities for the Grid

Why Is Tres Amigas a SuperStation?



Tres Amigas will:

- Enable the buying, selling and physical delivery of electricity between participants in multiple grids
- Optimize the performance of renewable energy sources by offering or creating options to firm intermittent power across a broad geographic area wherein a more cost-effective renewable product could be created
- Promote the development of renewable energy projects by creating an opportunity for such projects to connect to multiple high demand load areas
- Enable renewable energy to follow hourly demand fluctuations throughout a large portion of North America
- Integrate large scale renewable resources by providing the capability to manage real-time power fluctuations that would otherwise exceed the capability of many existing balancing authorities

Tres Amigas Will Present Significant Opportunities for Renewables

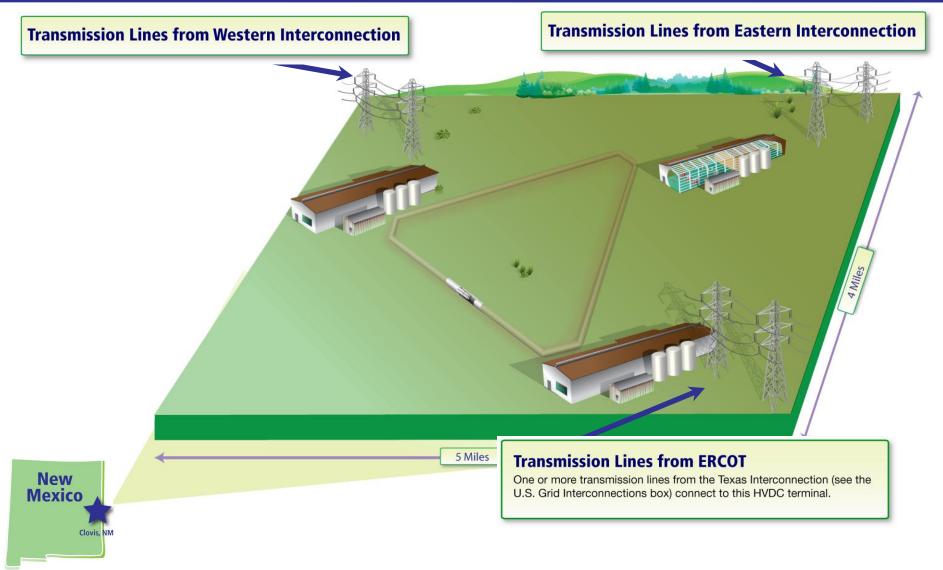


WHAT WILL THE SUPERSTATION LOOK LIKE?

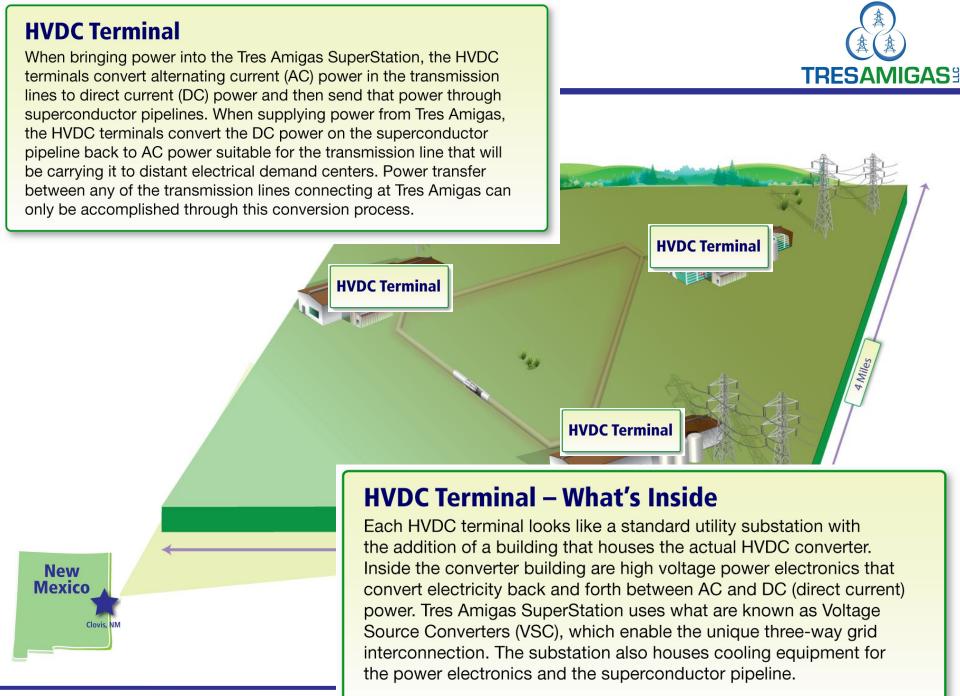
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The Tres Amigas SuperStation





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DC Superconductor Ring

Key to the Tres Amigas SuperStation is an underground pipeline of direct current (DC) superconductor cables less than three feet in diameter capable of carrying more than 5,000,000,000 watts (5 gigawatts) of electricity with no electrical losses; enough electricity to power 2.5 million homes. Superconductor cables:

Enhance efficiency: When the station is

running at full power, the superconductor pipeline can save as much as 60,000,000 kW-Hrs of energy annually compared with conventional transmission technology. That's equivalent to the electricity usage of 30,000 homes and a 40,000 ton reduction in CO2 emissions.

5GW, 765kV Overhead Power Lines

5GW, 200kV Superconductor Electricity Pipeline

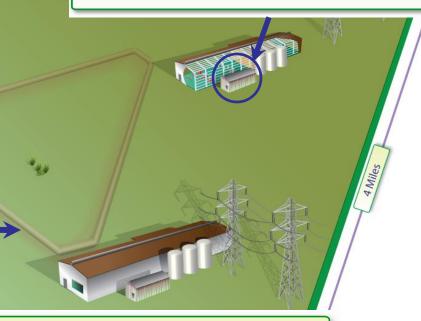
Are out of sight: A single, underground superconductor pipeline can carry as much power as three, 765kV AC overhead transmission lines (see figure).

Increase power security: Unlike overhead lines, underground cables are virtually immune to weather-related outages, the most common cause of power disruptions. Similarly, underground placement makes them less subject to vandalism and other forms of willful attack.



Energy Storage Battery

Each HVDC terminal is equipped with an advanced battery system to provide both back up to the renewable energy purchased by Tres Amigas to run the facility and to provide what are termed "ancillary services" support to the connecting AC systems.





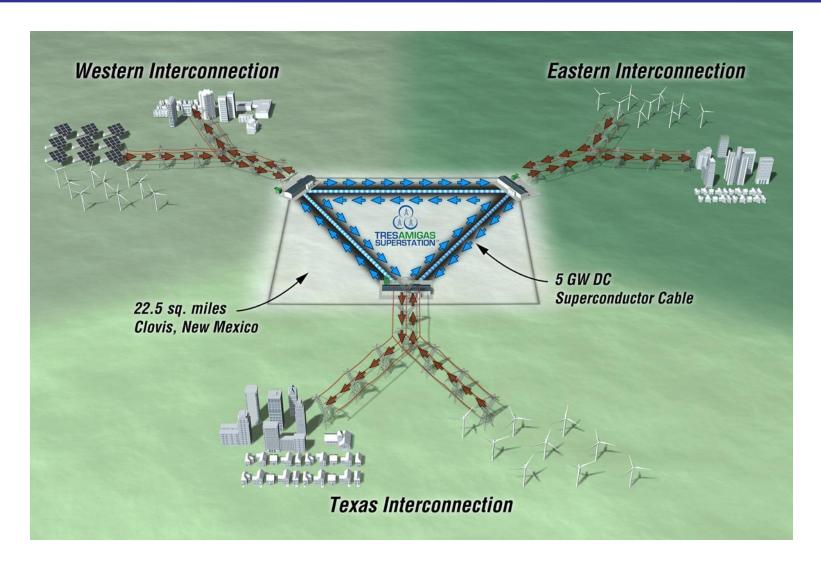
What are Superconductors?

A superconductor is a perfect conductor of electricity; it carries direct current with 100% efficiency. When properly cooled, superconductor wires provide significant advantages over conventional copper and aluminum wires because they can transmit 150 times more electricity than conventional wires of the same size.



The Tres Amigas SuperStation

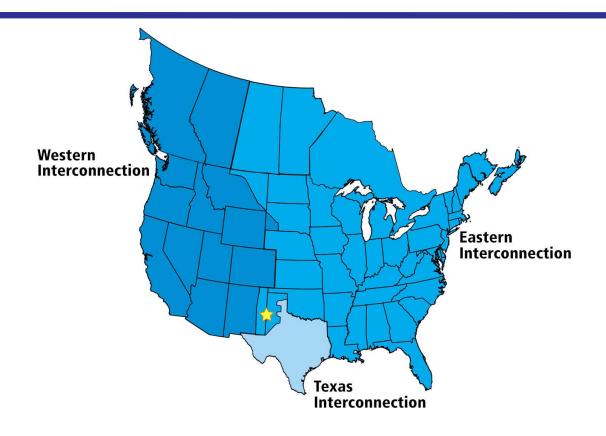






THE LOCATION



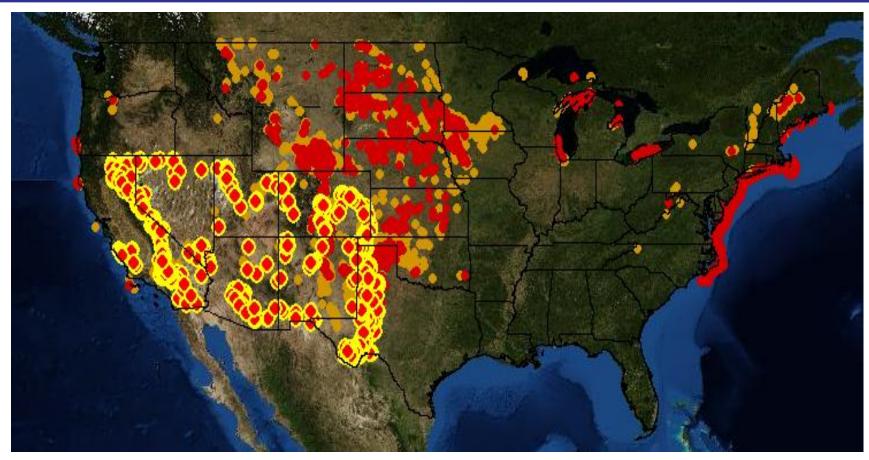


Tres Amigas Is Ideally Situated in Eastern New Mexico Near the Borders of CO, OK and TX Serving as a Three-Way Interconnection of WECC, Eastern and ERCOT



- Study commissioned by the Western Governor's association ranked New Mexico's potential at #1 for renewable energy generation capacity at 27 gigawatts
- New Mexico could produce 70,573 gigawatt hours of renewable energy annually
- The economic impact from this potential is significant as it represents over \$50 billion of potential annual revenue from energy sales





Significant Regional Wind & Solar Capacity Factors in Excess of 35%

Source: NREL



- The Tres Amigas SuperStation is located in an area of the country rich in renewable resources
- The New Mexico State Land Office has granted Tres Amigas, LLC an option to lease 14,400 acres (22.5 square miles) for this purpose



- Tres Amigas will optimize the nation's renewable energy resources by permitting each grid to benefit from access to the best available resource mix
- Tres Amigas will increase the value of several large transmission projects planned for the Southwest and will support the expansion of the national corridor system



THE TECHNOLOGY



The latest proven technology in converters - Voltage Sourced Converter (VSC) technology will be used

- VSC control systems determine both power levels and direction and are able to vary power levels from +100 percent to -100 percent incrementally (as desired). VSCs do this without any converter function interruption (IE, switching to AC) or equipment interruption (switching shunt banks or filters)
- Unlike traditional converter technology, VSC design supports the multi-terminal ring design goals of Tres Amigas and can be scalable
- The VSC converters make power control flow changes rapidly and accurately
- Dispatch control is significantly improved and simplified thereby improving the performance and efficiency of the interconnected AC networks



Operational VSC design advantages include:

- VSCs can independently control real power in either direction and supply reactive power, thereby stabilizing frequency and voltage
- Unlike traditional converters, VSC converters have black start capability
- The VSC converter system responds rapidly to AC faults and system disturbances
- The voltage support capability of VSC converters reduces
 AC transmission system losses



Tres Amigas will be able to offer the following services to and between the grids:

- Sharing of spinning reserve
- Emergency power imports/exports
- Dynamic voltage support
- Emergency assistance
- Black Start capability to restart a collapsed network



- American Superconductor Corporation (AMSC)
 "Superconductor Electricity Pipelines" was chosen
 for Tres Amigas because of its strengths in the
 following areas:
 - Only superconductor HVDC cable can handle multigigawatt power with no electrical losses in the cable
 - Underground placement of the cable increases system security and reliability
 - The superconductor HVDC cable will initially be designed to carry five gigawatts of power per cable and can easily be expanded
- AMSC will be responsible for the engineering and manufacture of the superconductor cable system



- Tres Amigas will be implementing energy storage batteries of proven design that will complement the transfer of energy with optional ancillary services
 - Fast, dynamic response to system changes
 - Ability to handle the large number of charge-discharge cycles associated with intermittent renewable energy sources
 - Has the ability to provide reactive support which may be critical to grid reliability and power quality
- The on-site storage batteries will be charged with renewable energy – "Green Design"
 - Zero emissions
 - Back-up generation
 - Black Start
 - Regulation
 - "Firming" renewable intermittent resources used for station power



- In addition to firm transmission services, the Tres Amigas SuperStation will offer the following to energy suppliers:
 - Options for battery storage
 - Facilitation of multilateral contracts with energy suppliers
 - Facilitation of pass through dynamic scheduling



OPERATIONAL DESIGN

Operational Design



- EMS SOA to be in full compliance with CIGRE D2.24
- SCADA over WAN
- OASIS / Bulletin Board
- Scheduling / Tagging / ATC
- Power Analysis
- Portal and "Executive" Dashboards

Operational Design



- Optimizer schedule, energy, ancillary services support to each interconnection
- Interfacing technologies
 - PMU (Phasor Measurement Unit)
 - PLC (Programmable Logic Controllers)
 - IED (Intelligent Electric Device)
 - CMD (Condition Monitoring Devices)
- Billing and Settlement
- WECC Balancing Authority; Security Coordinator



TRANSMISSION SYSTEM IMPACTS

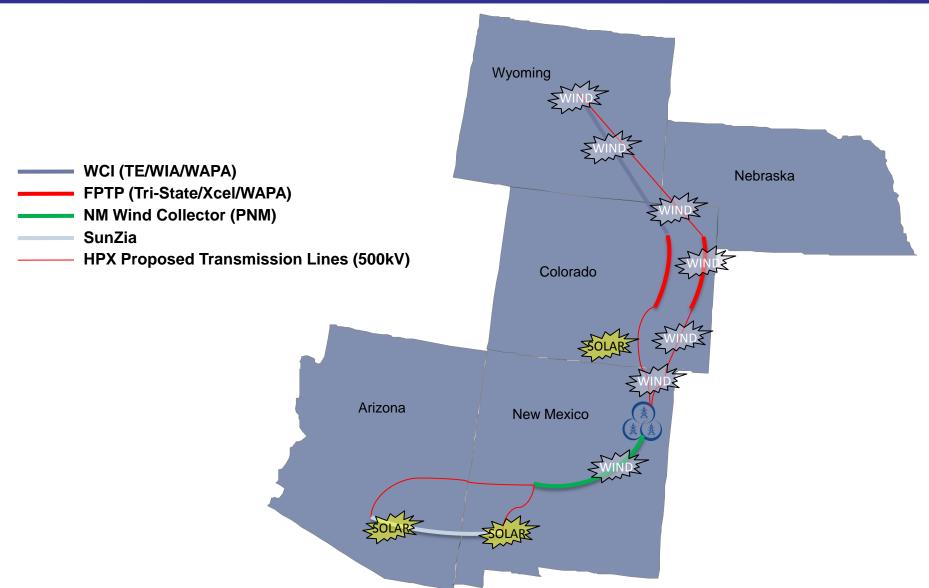
Potential Beneficiaries in WECC



- High Plains Express (HPX): Xcel, Tri-State, SRP, WAPA, PNM, CSU will connect the states of Arizona, New Mexico, Colorado, and Wyoming. It will be 1250 miles long and have 3500- 4000 MW of transmission capacity. It is expected to be operating in 2017
- New Mexico Wind Collector: PNM plans to expand its current transmission system to accommodate large amounts of proposed wind generation in eastern New Mexico. Various expansion alternatives are still being developed
- SunZia: IPP Developers plans to construct and operate up to two 500 kilovolt (kV) transmission lines originating at a new substation in either Socorro County or Lincoln County in the vicinity of Bingham or Ancho, New Mexico, and terminating at the Pinal Central Substation in Pinal County near Coolidge, Arizona. The proposed transmission line route will be approximately 460 miles in length

Potential Beneficiaries in WECC



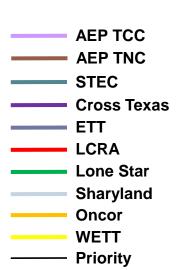


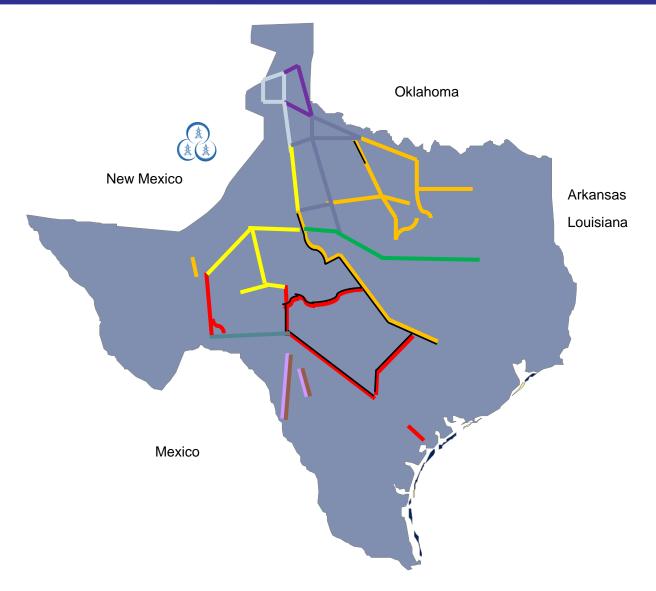


- Public Utility Commission of Texas approved 2400 miles of transmission to be constructed in five CREZ regions by the end of 2014. Included are:
 - Sharyland Utilities: Construct approximately 250-300 miles of new electric transmission facilities located in the Texas Panhandle and South Plains.
 - WETT: Constructing a network of power transmission lines in northern and central Texas that will connect wind generation projects in West Texas with major power markets such as Dallas.
 - LCRA: Construct own, and operate about 600 miles of new and existing transmission lines and facilities.

Potential Beneficiaries in ERCOT





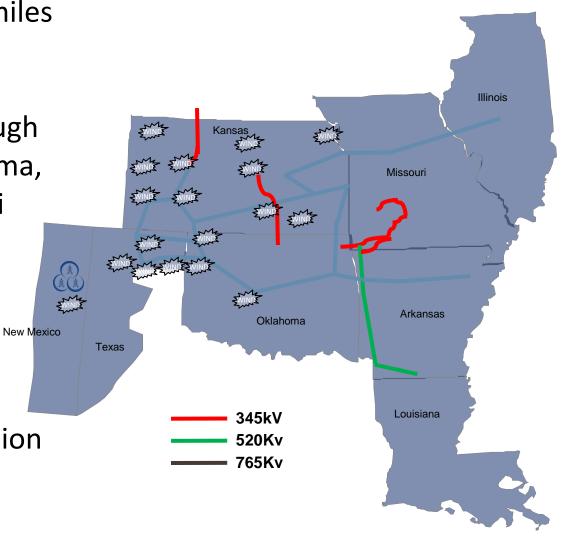




 SPP is studying 2850 miles of 765 and 500kV transmission from the Texas panhandle through Texas, Kansas, Oklahoma, Arkansas and Missouri (SPP EHV Overlay)

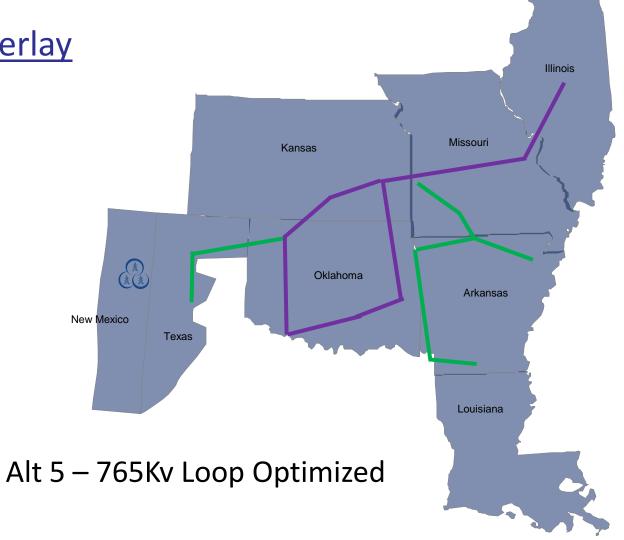
 These projects are in various stages of development

The total cost is \$8 billion



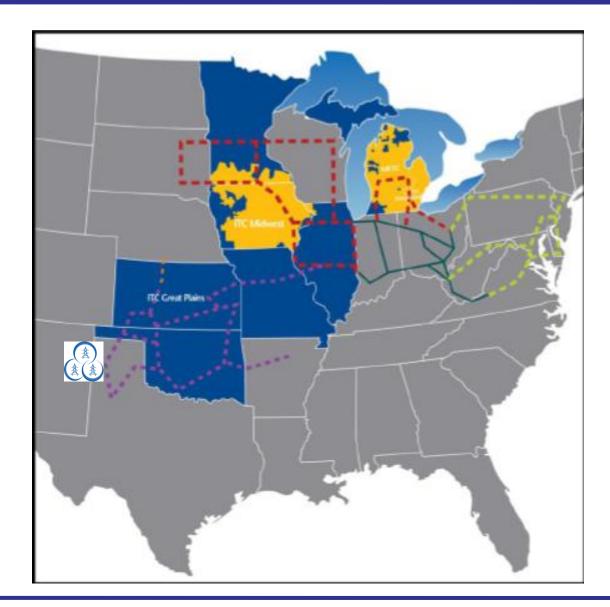






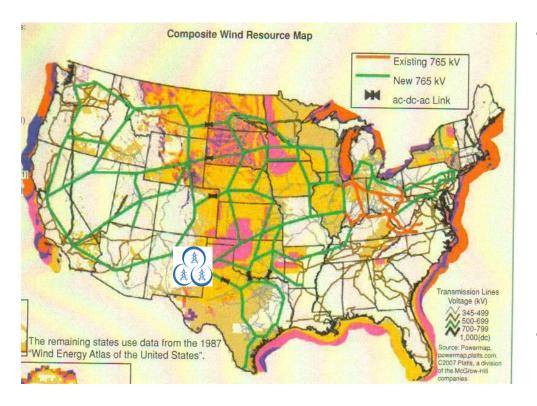


EHV Plan



U.S. Transmission Grid Concept





- Concept of DOE

 National Renewable
 Energy Laboratory
 and American
 Electric Power
 Company
- D.C and 765 KV AC lines

Source:



NATIONAL BENEFITS



Tres Amigas will:

- Enhance the reliability of the national grid by connecting ERCOT, Eastern, and the WECC electrical grids through a robust interconnection station
- Promote the National Corridor Transmission System by providing added value to other planned transmission developments
- Accord load serving entities and customers an economic benefit through sourcing energy from any of the three grids

Tres Amigas Will Enhance the National Grid



Tres Amigas will

- Support current public policy by enabling the integration and the development of new, clean, renewable power sources
- Support national goals by being a green design with the station energized with renewable energy – onsite storage batteries will be charged with renewable energy for back-up generation
- Enable other benefits such as reserve sharing pools across asynchronous grids

Tres Amigas Will Help the Nation Achieve its Renewable Goals



CONCLUSION



Tres Amigas Is an Integral Component to the Future of the Nation's Grid and the Integration of Our Renewable Energy Resources

Senior Management Team



Phil Harris, Managing Partner and CEO: Phil has extensive experience in the electricity sector. He has worked across the nation with various entities associated with the investment, regulatory, and utilities side of the business to advance the evolution of the energy market. His years as the CEO of the PJM ISO have primed him for a leadership role in public relations and nation-wide policy development.

Ziad Alaywan, Managing Partner, COO: Ziad has over 22 years of project experience in the energy sector; primarily in transmission, generation and market operations. He founded ZGlobal Inc., an engineering & consulting firm, after working for almost a decade with Pacific Gas & Electric as Manager of Real Time Grid Operation. Ziad was the first CAISO employee and successfully led the implementation of the CAISO market & grid system in 12 months. Ziad was Managing Director of CAISO Market & Grid Operations until 2004.

Russ Stidolph, Managing Partner and CFO: Russ is the founder and a Managing Director of AltEnergy, LLC a private equity firm focused on alternative energy investing. Prior to founding AltEnergy, Russ was a Principal at J.H. Whitney & Co., LLC a middle-market private equity firm based in New Canaan, Connecticut. While at J.H. Whitney he was responsible for starting and developing the firm's alternative energy investing practice. Prior to joining J.H. Whitney, Russ was a member of the corporate finance group at PaineWebber, Inc., responsible for high yield and leverage finance origination. Currently, Russ is the Chairman of the board of directors of Viridity, Inc, and sits on the board of directors of American Heartland Development, LLC; AgriSol Energy, LLC and GRP Funding, LLC. He received a Bachelor of Arts degree from Dartmouth College.



Tres Amigas SuperStation....

Uniting the Electric Grid